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Question Paper Code: 21768

B.E./B.Tech. DEGREE EXAMINATION, NOVEMBER/DECEMBER 2015.

Seventh/Eighth Semester

Computer Science and Engineering

IT 2403/IT 73/10144 IT 704/10144 CSE 69 — SOFTWARE PROJECT MANAGEMENT

(Common to Information Technology)

(Regulations 2008/2010)

(Common to PTIT 2403 – Software Project Management for B.E.(Part-Time)

Seventh Semester – Regulations 2009)

Time: Three hours

Maximum: 100 marks

Answer ALL questions.

 $PART A - (10 \times 2 = 20 \text{ marks})$

- 1. What are the measures of effectiveness that are used to check the success of a project?
- 2. What is the responsibility of the project steering committee?
- 3. What are the typical issues and questions to be considered during strategic assessment?
- 4. What are the problems with over- and under-estimates?
- 5. Differentiate work breakdown structure and product breakdown structure.
- 6. With an example explain risk avoidance.
- 7. Illustrate the project control cycle.
- 8. What is a critical path?
- 9. What is Egoless programming?
- 10. Differentiate task oriented and people-oriented management styles.

PART B — $(5 \times 16 = 80 \text{ marks})$

11.	(a)	Explain the steps involved in project planning. (16)
		\mathbf{Or}
•	(b)	A public library is considering the implementation of a computer-based system to help administer book loans at libraries.
		(i) Identify the stakeholders. (4)
•		(ii) What are the objectives of the project? (4)
		(iii) How will the success and failure of the project be measured? (8)
12.	(a)	Explain Cost-benefit analysis and risk analysis for software projects. (16)
		\mathbf{Or}
	(b)	With an example explain how to perform cash flow forecasting. (16)
13.	(a)	Give the various stages in formulating a network model. (16)
	•	\mathbf{Or}
	(b)	Differentiate between PERT and CPM and also explain the steps involved in constructing PERT chart. (16)
14.	(a)	Draw an activity network using activity-on-node for an office automation project. (16)
		\mathbf{Or}
	(b)	What are the typical stages in awarding a contract? Explain in detail. (16)
15 .	(a)	(i) Explain Oldham-Hackman job characteristics model. (8)
		(ii) Explain Belbin's work on teams. (8)
		\mathbf{Or}
	(b)	Give an overview on stress, health and safety issues. (16)